



Nottingham Crime & Drugs Partnership Partnership Plan 2015 to 2020 (2016/17 Refresh)

Working together to reduce Crime, Disorder and the misuse of Drugs

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Crime and Drugs Partnership Plan 2016/17

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FOREWORD

Nottingham has made huge strides in recent years in reducing crime, anti-social behaviour and the factors that drive them such as the misuse of drugs and alcohol. Tackling long term issues for the city has seen crime fall by more than half since 2006 while Nottingham has once again been rated as the cleanest city in the UK. Our recent Respect Survey findings also show us that the improvements we have made have been recognised by citizens. Despite these successes there is still more to do to ensure Nottingham is as safe, clean and healthy as it can be.

I am pleased to recommend this plan to you as our method for achieving what I hope you will agree are ambitious targets for the city. The importance of working across agencies is also reflected in this plan as we know that the sustainable change that we need can only be achieved when every organisation with a part to play is working together with our communities.

Cllr Jon Collins, Chair of the Nottingham Crime & Drugs Partnership Board

THE PARTNERSHIP BOARD

This plan has been agreed by our Partnership Board who are:

Nottingham City Council	Nottinghamshire Fire and Rescue Service
Nottingham City Homes	National Probation Service
Nottinghamshire Police	Nottingham Trent University
One Nottingham	Nottingham City Clinical Commissioning Group
Derbyshire Nottinghamshire Leicestershire & Rutland CRC Limited	

INTRODUCTION

The Nottingham Crime & Drugs Partnership (CDP) is a multi-agency organisation responsible for tackling crime and substance misuse in Nottingham. We are made up of a number of statutory and non-statutory agencies including the Police, Nottingham City Council, the Fire and Rescue Service, the National Probation Service and the Community Rehabilitation Company, Public Health and the Clinical Commissioning Group, Nottingham Trent University and Nottingham City Homes.

We are a statutory partnership under the Crime and Disorder Act 1998, which requires all key agencies in Nottingham to work together to reduce crime, anti-social behaviour (ASB), substance misuse and reoffending. These partnerships are known nationally as Community Safety Partnerships and they were established on the understanding that the causes of crime are complex and that no single agency holds the key to reducing crime and its impact on society. Thus, crime reduction and prevention is not the sole responsibility of the police and the key to achieving long-term and sustainable reductions in offending is through multi-agency working that addresses not only enforcement but prevention as well.

Crime and drug related offending in Nottingham has dropped significantly over recent years. Recorded crime is at record low levels and Nottingham continues to close the gap between its crime rate and that of other similar cities.

These significant achievements are the result of strong partnership working between all the partners in the Crime & Drugs Partnership. This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.

THE NOTTINGHAM PLAN TO 2020

The Crime & Drugs Partnership is one of the thematic partnerships working towards achieving the inter-agency Nottingham Plan to 2020: Safer, Cleaner, Ambitious and Proud.

In moving towards 2020, the Crime & Drugs Partnership takes the lead on delivery of the 'Safer' agenda of the Nottingham Plan. The Partnership's Board agreed that the targets to measure performance from 2015 to 2020 will be:

- To **reduce the number of victims** through a 20% reduction in victim-based crime
- To **increase recovery from substance misuse** dependency by being 5% above the average rate of successful completions from treatment for the core cities in England.

THE COMMISSIONER'S PLAN

The first publically elected Police and Crime Commissioner for Nottinghamshire, Paddy Tipping, took office in November 2012. The Commissioner has responsibility for developing and implementing the Police and Crime Plan for Nottinghamshire. The Partnership Plan has been developed with regard to the priorities of the Commissioner. As a result our plan seeks to compliment the work of the Commissioner in making Nottingham safer.

THE STRATEGIC ASSESSMENT 2015/16

The Partnership conducts an annual assessment of crime and substance misuse in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city. The assessment looks at levels and patterns of offending and substance misuse so that solutions and interventions can be developed on a robust evidential basis. The assessment includes consultation with communities in order to make sure that we are addressing the issues that matter the most to Nottingham's residents. The Partnership's 2015/16 assessment will be available on our website from April 2016ⁱ. Based on an assessment of threat, risk, harm, volume and partners' current response, the analysis highlights six priorities for the city: violence (including domestic violence, 'other' violence and night time economy violence), sexual offences, serious and organised crime (including ending gang and youth violence and knife crime), burglary, drug and alcohol misuse and anti-social behaviour.

The assessment highlighted an increase in the volume of hate crime in the city. As a result the Partnership Board agreed to closely monitor developments in this area with a view to taking further action if required.

The assessment also highlighted that youth-related victimisation has increased over the last year and young people are disproportionately represented as victims of sexual offences, robbery and violence.

According to the Citizens' Survey 2015, 16 to 24 year olds are more likely to be binge drinkers and drinkers in increasing risk. In response, 16 to 24 year-olds will be a key element of the Partnership's approach.

The results of the assessment have shaped our priorities for the next four years and informed our strategic planning so that we can deliver the aims of the 2020 Nottingham Plan.

THE PARTNERSHIP STRUCTURE

The Partnership will be organised for good governance and coordinated action:

- **Partnership Board** – Providing strategic governance of the partnership
- **CDP Executive Group** – Providing leadership in operational matters
- **Themed Strategic Groups and Task & Finish Groups** – Coordinating action at an operational level
- **Neighbourhood Action Teams** – Coordinating action with a strong focus on high impact neighbourhoods

In response to the Strategic Assessment, partners will continue to address the priorities identified whilst also addressing volume crime and any emerging issues through a joint problem-solving approach. In order to tackle the most enduring issues, partners will develop and implement tactical plans to disrupt, prevent and enforce against people, places and premises that have a disproportionately high negative impact on crime, re-offending and anti-social behaviour.

THE PARTNERSHIP SUPPORT TEAM

The role of the Partnership Support Team will be to continue supporting the Partnership with a clear remit to:

- Identify and implement best practice

- Develop and share expertise to support problem solving
- Build and manage strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and linking to neighbourhood and locality working
- Commission effective drug and alcohol treatment services to support recovery in the community and for offenders
- Commission support services for survivors of domestic and sexual violence

THE PARTNERSHIP APPROACH FOR 2016/17

The Partnership Board agreed the aims, strategy, direction and approach of the Partnership in tackling crime, anti-social behaviour, substance misuse and reoffending in Nottingham for the forthcoming year at their meeting on 14th March 2016.

Overall Aims

The statutory aims of the Partnership are to:

- Reduce crime
- Reduce Reoffending
- Reduce Substance Misuse
- Reduce Anti-social Behaviour

Performance Management

The headline targets for the Partnership are:

- 20% reduction in victim based crime by 2020ⁱⁱ
- Increase the rate of recovery from substance misuse dependency to be 5% above the average for the Core Cities by 2020ⁱⁱⁱ

A full performance framework will be used to monitor performance on a regular basis. Details of which are contained at the end of this Partnership Plan.

Strategic Focus

To meet the Partnership's aims, additional focus will be given in 2016/17 to:

- Violence
- Sexual offences
- Serious and organised crime
- Burglary
- Drug and alcohol misuse
- Anti-social behaviour

Partners will continue to use an approach that delivers thematic activity and focuses on those people, places and premises that require multi-agency problem solving to resolve. Examples of this include:

- Coordination of thematic Task and Finish groups
- Citywide tasking and locality working approach
- Support to neighbourhood problem solving
- Developing and sharing evidence based best practice

This approach has recently delivered results in the following areas:

- Governance of the Young Person's Panels has been reconfigured
- The Sexual Violence Action Network has been established
- An ASB working group has been established to consider the use of available tools and powers

Operational Delivery

The Partnership's operational focus will support high quality service delivery through:

- Commissioning high-quality specialist services
- Supporting and facilitating data sharing
- Coordination of initiatives in neighbourhoods that are disproportionately affected by crime
- Delivery of Domestic Homicide Reviews at the request of the Police Divisional Commander
- The investigation of drug related deaths alongside the Coroner
- Supporting the reducing reoffending agenda across the Partnership

The Partnership will continue to commission high quality services that meet the needs of Nottingham's citizens through:

- Drugs and alcohol treatment systems
- Ending Gang and Youth Violence interventions
- Domestic and sexual violence services

DELIVERY AND PERFORMANCE FRAMEWORK

The partners will deliver the overall aims of the Partnership through their core business and the following delivery mechanisms.

Area of Strategic Focus	Delivery	Performance Measures
<p>Violence (including domestic violence, 'other' violence and night time economy violence)</p>	<p>The City Centre Plan Ending Gang and Youth Violence CDP Executive Group Locality working Neighbourhood Action Teams Domestic and Sexual Violence (DSV) Strategy Domestic and Sexual Violence Strategy Group St Ann's and South Locality DSVA Groups Central Locality DSVA Group Safeguarding & DSVA Group Domestic and Sexual Violence Joint Commissioning Group DSVA Data and Performance Group MARAC Steering Group DSVA Voluntary Sector Group Children & DSVA Steering Group Local Criminal Justice Board DSVA Group Domestic Homicide Reviews Multi-Agency Risk Assessment Conference (MARAC) Domestic Abuse Referral Team</p>	<p>A 20% reduction in victim based crime by 2020.</p> <p>The Partnership will track volume of the following categories of crime in order to understand the direction of travel and maintain regular and effective performance monitoring:</p> <ul style="list-style-type: none"> • Violence Against the Person • Domestic Violence Against the Person • 'Other' Violence Against the Person • Night Time Economy Violence • Sexual Offences • Knife Crime • Serious and Organised Crime • Burglary • Robbery • Theft from Person • Shoplifting • ASB^{iv} • Hate Crime
<p>Sexual Offences</p>	<p>Sexual Violence Action Network Domestic and Sexual Violence (DSV) Strategy Domestic and Sexual Violence Strategy Group St Ann's and South Locality DSVA Groups Central Locality DSVA Group Safeguarding & DSVA Group</p>	<p></p>

	<p>Domestic and Sexual Violence Joint Commissioning Group</p> <p>DSVA Data and Performance Group</p> <p>DSVA Voluntary Sector Group</p> <p>Children & DSVA Steering Group</p> <p>Local Criminal Justice Board DSVA Group</p> <p>Locality working</p> <p>Neighbourhood Action Teams</p> <p>CDP Executive Group</p>	
Serious & Organised Crime (including ending gang and youth violence and knife crime)	<p>Serious & Organised Crime Board</p> <p>Ending Gang & Youth Violence Core Group</p> <p>Ending Gang & Youth Violence Hubs</p> <p>Knife Crime Project</p> <p>Locality working</p> <p>Neighbourhood Action Teams</p>	
Burglary	<p>CDP Executive Group</p> <p>Locality working</p> <p>Neighbourhood Action Teams</p>	
Hate Crime	<p>Hate Crime Steering Group</p> <p>Hate Crime Executive Group</p> <p>Hate Crime Incident Panel</p> <p>Hate Crime Action Plan</p> <p>Safer Notts Board Hate Crime Performance Framework</p> <p>Locality working</p> <p>Neighbourhood Action Teams</p>	
Anti-Social Behaviour	<p>Complex People's Panel</p> <p>Young Persons' Panels</p> <p>Anti-Social Behaviour Task & Finish Group</p> <p>CDP Executive Group</p> <p>Locality working</p>	

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	Neighbourhood Action Teams	
Substance Misuse (Drugs and Alcohol)	Substance Misuse Strategic Framework	Increase the number of people successfully completing treatment to be at least 5% above the Core Cities average by March 2020.
Reoffending	<ul style="list-style-type: none"> Multi Agency Reducing Reoffending Offer Youth Offending Team Young Person's Panels Multi Agency Public Protection Arrangements Integrated Offender Management Vulnerable Persons' Panel Ending Gang and Youth Violence Hubs Complex People's Panels Multi Agency Risk Assessment Conference Domestic Abuse Referral Team Priority Families Project 	A performance framework to be developed based on the strategic priorities of the Board.

TARGETS AND PROGRESS

Target	Baseline	2016/17	2017/18	2018/19	2019/20
		Target	Target	Target	Target
Fewer Victims of Crime – A 20% reduction in victim based crime by 2020.	28,021 (Aug 14-Jul 15)	26,021	24,821	23,621	22,421
Increased Recovery from Substance Misuse Dependency; to be 5% above the average for the Core Cities by 2020.	N/A (rolling target)	+5% On the core cities average			

ⁱ <http://www.nottinghamcdp.com/performance-policy-and-governance/>

ⁱⁱ Key performance indicators will be used to manage the city's performance in relation to specific categories of crime. Rates of offending for specific crime types e.g. burglary will be monitored to help manage delivery strategies.

ⁱⁱⁱ The commissioning and management of treatment services will be supported by diagnostic performance measures such as waiting times and referral numbers as well as qualitative feedback from clients.

^{iv} Measured by volume of complaints about ASB and also by the Respect Survey of citizens' perception of ASB in the city centre and neighbourhoods.